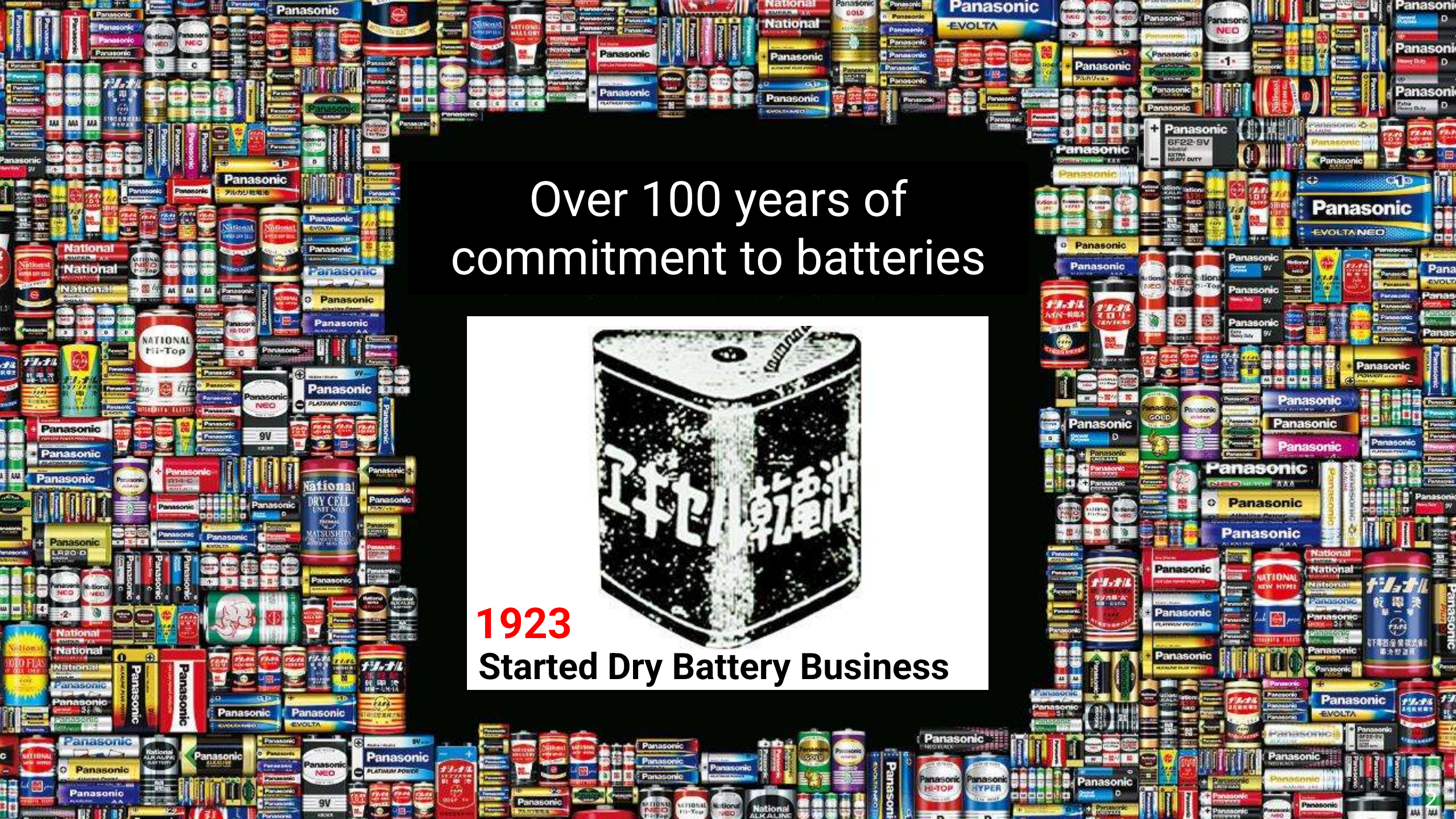


**Energy that changes the future.**



Over 100 years of  
commitment to batteries



**1923**  
Started Dry Battery Business

# Contributing to Mobility, Infrastructure, Medical Healthcare and More



Passenger Car



Data Center



Ventilator



Truck



Oxygen concentrator



Robo Taxi



Smart Meter



Infusion pump



HQ



R&D



R&D



**21** production sites, **2** centralized R&D centers



The First GIGA Factory in North America



Our Most Cutting-Edge Factory in The World

# Strong presence in North America

## Mobility

**No.1**

No Recall Ever

Patents 10,937

Started **18 years** ago (2008)

Total 19bn cells = 3.7 mn EV

## AI Data Center

**No.1**

Started **12 years** ago (2014)



# Batteries play a vital role in four key areas of security

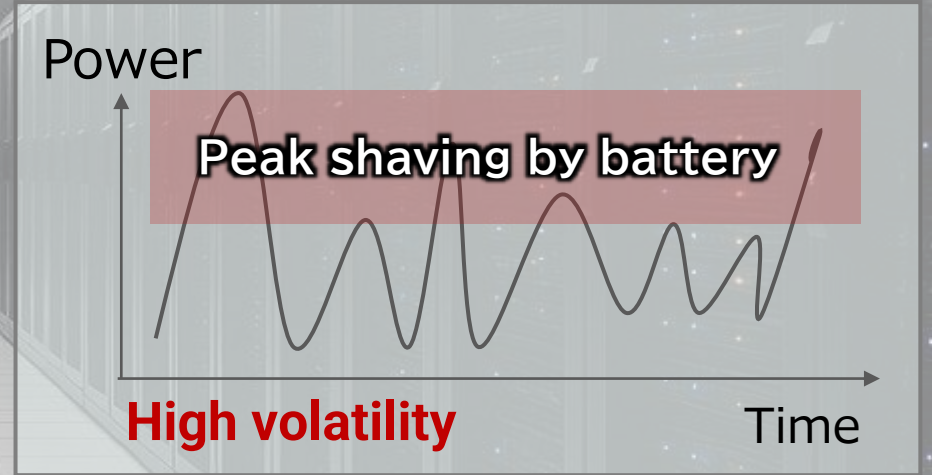
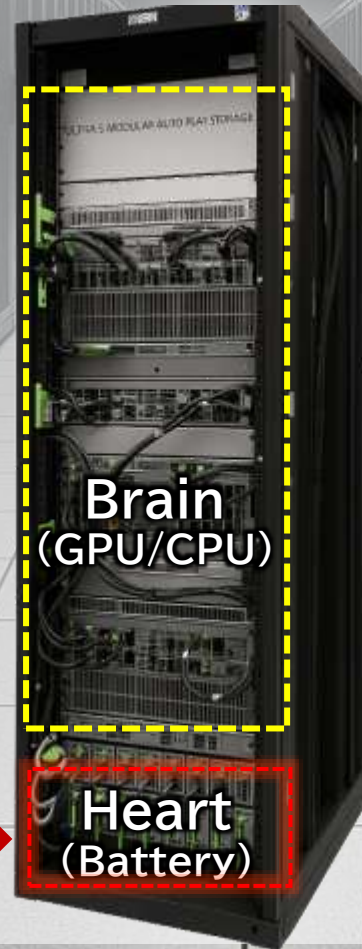
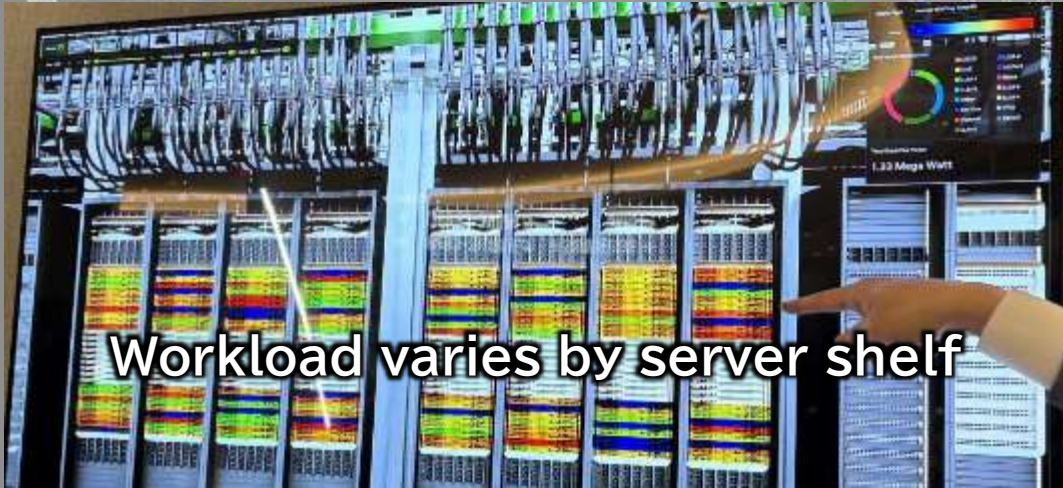
**Energy Security**

**Economic Security**

**Climate Security**

**Data Security**

# Battery for AI Data Centers



Lower the power capacity

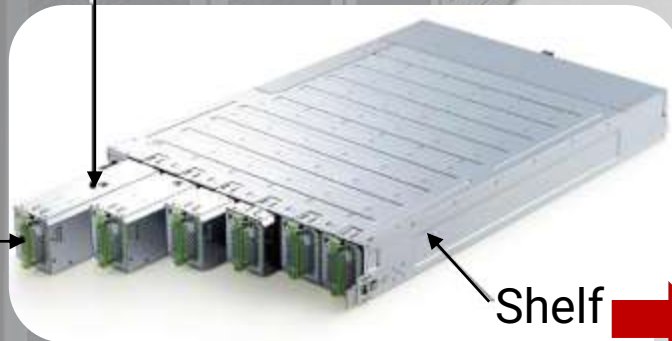
- 1) Discharge power from batteries during peak demand periods.
- 2) Minimize energy losses.

Space Efficient

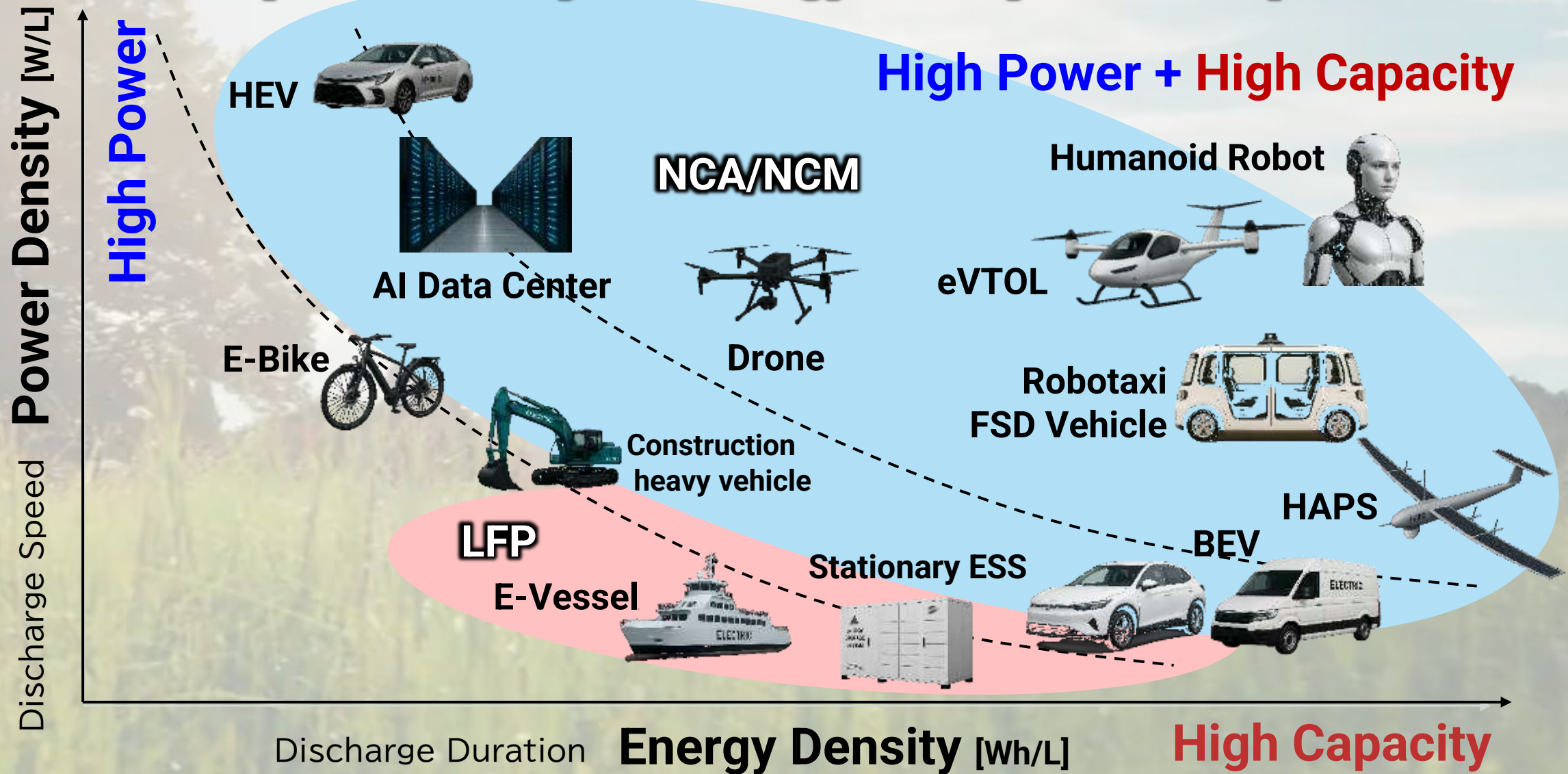
Reliable



Battery Backup Unit



Going forward,  
both power density and energy density will be required.



# Designing a Battery Ecosystem

**Mine**

**Material**

**Battery**

**Auto**

Mitigate chokepoints and bottlenecks, and align with policies and regulations

Dependence on  
specific countries

Export control  
Tariff

Financing  
Technology



Government policies

Regulations  
Investment

**Powering what matters most.**

